



City of Cedar Falls, Iowa

FY2023 – 2025

Financial Plan

July 1, 2022 – June 30, 2025

Prepared by Finance and Business Operations

FY2023 – 2025 FINANCIAL PLAN City of Cedar Falls

**MAYOR
Rob Green**

CITY COUNCIL

Susan deBuhr

Dave Sires

Gil Schultz

Daryl Kruse

Kelly Dunn

Simon Harding

Dustin Ganfield

STAFF

City Administrator,
Ron Gaines

Community Development
Director, Stephanie Sheetz

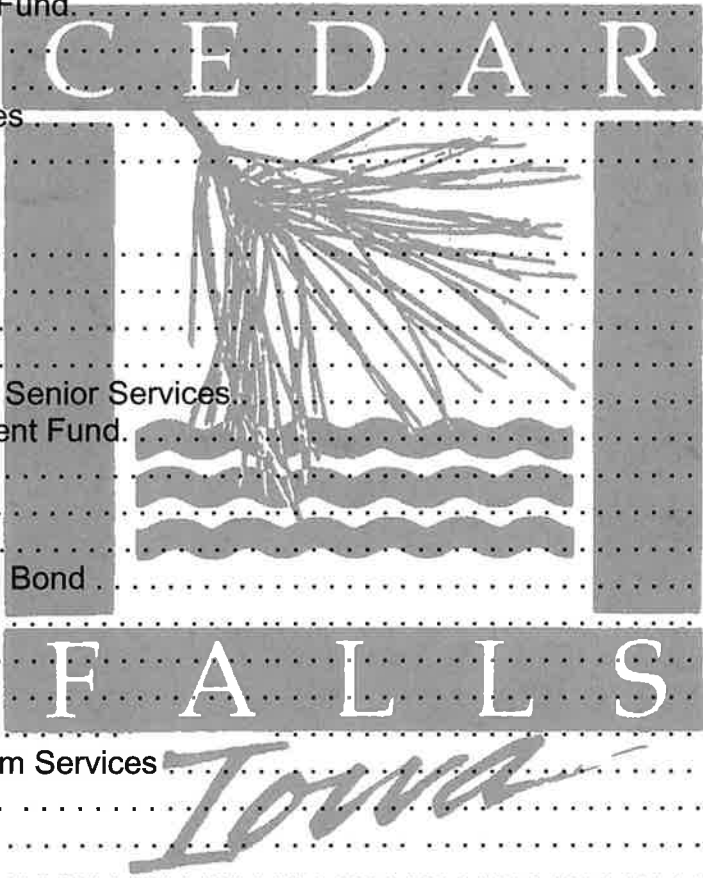
Public Works
Director, Chase Schrage

Public Safety Services
Director, Jeff Olson

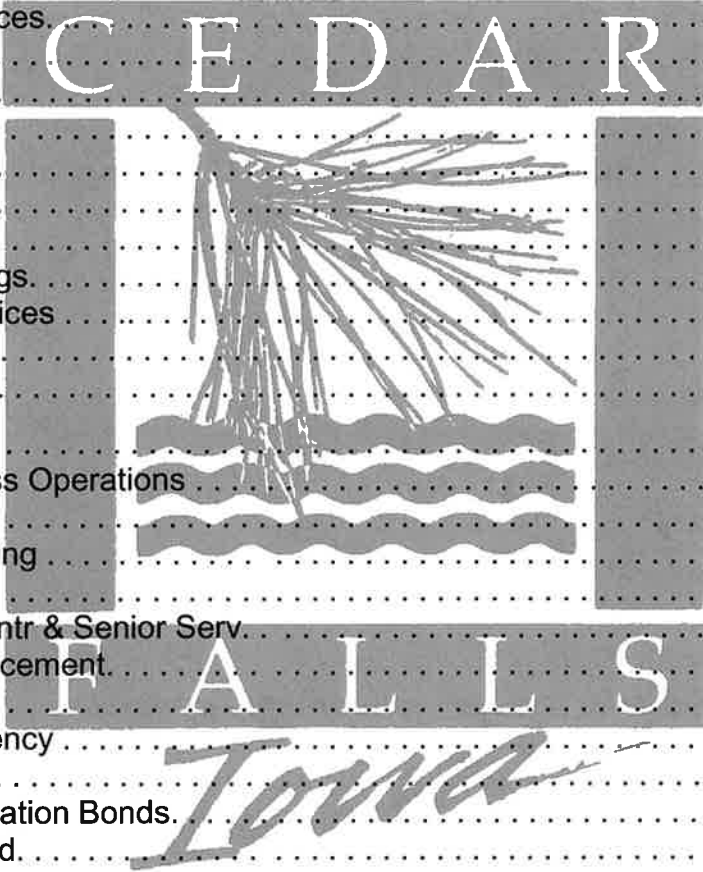
Finance & Business Operations
Director, Jennifer Rodenbeck

TABLE OF CONTENTS
FY2023 – FY2025 FINANCIAL PLAN
CITY OF CEDAR FALLS

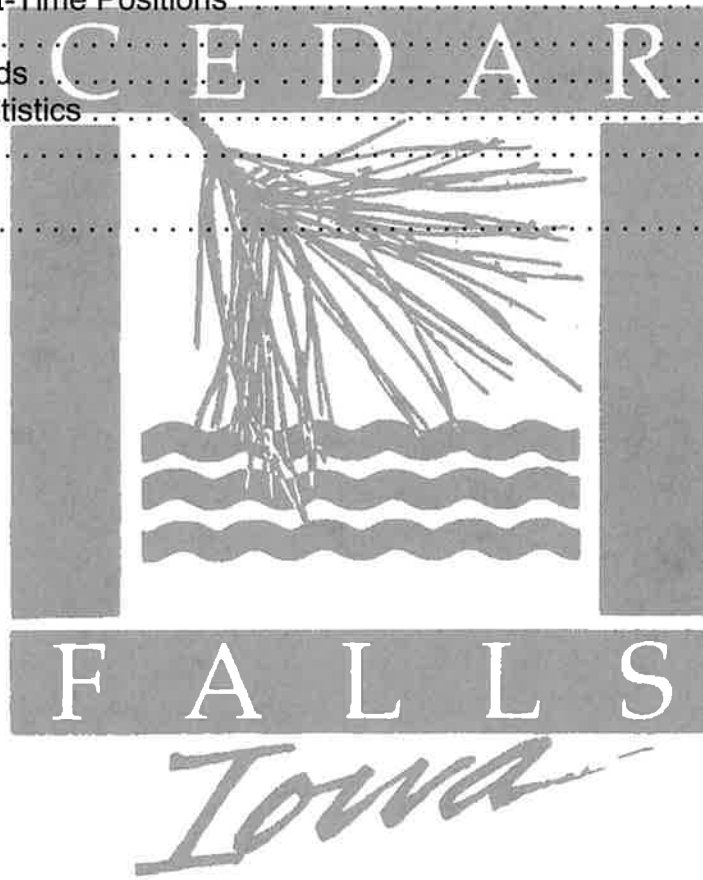
Reader's Guide.....	1 - 1
Budget Message	
FY23 Summary Points.....	2 - 1
Budget Summary.....	2 - 2
Short-Term Financial Strategies.....	2 - 4
Financial Impact	
Impact on Property Tax Levies.....	3 - 1
Trust and Agency Fund.....	3 - 11
Personnel Issues.....	3 - 12
Financial Issues.....	3 - 17
Management Issues.....	3 - 34
Policy Issues.....	3 - 38
Budget Highlights	
General Fund.....	4 - 1
Cable TV.....	4 - 11
Data Processing.....	4 - 11
Parking Fund.....	4 - 12
Community Cntr & Senior Services.....	4 - 12
Vehicle Replacement Fund.....	4 - 13
Hospital Fund.....	4 - 13
Trust and Agency.....	4 - 14
Debt Service.....	4 - 15
General Obligation Bond.....	4 - 16
TIF Bond Fund.....	4 - 16
Capital Projects.....	4 - 17
Block Grant Fund.....	4 - 17
Housing.....	4 - 18
Visitors and Tourism Services.....	4 - 18
Capital Reserves.....	4 - 19
Refuse Fund.....	4 - 19
Storm Water.....	4 - 21
Sewer Rental Fund.....	4 - 21
Sewer Revenue Bond.....	4 - 22
Street Repairs.....	4 - 23
Street Construction Fund.....	4 - 23
ARPA Fund.....	4 - 24
Vehicle Maintenance Fund.....	4 - 25
General Fund.....	5 - 1
City Council.....	5 - 11
Mayor.....	5 - 12
City Administrator.....	5 - 13



Finance & Business Operations	5 - 15
Administration	5 - 17
Financial Services	5 - 18
Human Resources	5 - 19
Legal Services	5 - 20
Public Records	5 - 21
Library	5 - 22
Community Development	5 - 24
Administration	5 - 26
Admin-MOP	5 - 27
Inspection Services	5 - 28
Planning & Community Services	5 - 29
Cultural Services	5 - 30
Recreation	5 - 31
Public Works	5 - 32
Engineering	5 - 34
Cemetery	5 - 35
Golf	5 - 36
Park	5 - 37
Public Buildings	5 - 38
Public Safety Services	5 - 39
Fire	5 - 42
Police	5 - 43
Other Funds	6 - 1
Finance & Business Operations	6 - 8
Cable TV	6 - 11
Data Processing	6 - 12
Parking	6 - 13
Community Cntr & Senior Serv.	6 - 14
Vehicle Replacement	6 - 15
Hospital	6 - 16
Trust and Agency	6 - 17
Debt Service	6 - 18
General Obligation Bonds	6 - 19
TIF Bond Fund	6 - 20
Street Repairs	6 - 21
Capital Projects	6 - 22
Community Development	6 - 23
Housing	6 - 25
Block Grant	6 - 26
Visitors and Tourism Services	6 - 27
Capital Reserves	6 - 28
Public Works	6 - 29
Refuse	6 - 32
Storm Water	6 - 33



Sewer Rental	6 - 34
Sewer & Storm Water Rev Bond	6 - 35
ARPA Fund	6 - 36
Street Construction Fund	6 - 37
Street Improvement.	6 - 38
Vehicle Maintenance	6 - 39
Long-Term Debt.	7 - 1
Capital Improvements Program	8 - 1
Background Data	
Full-Time and Part-Time Positions	9 - 1
Building Trends.	9 - 13
Employment Trends	9 - 21
Miscellaneous Statistics	9 - 23
Glossary.	9 - 25
Budget Detail	10-1



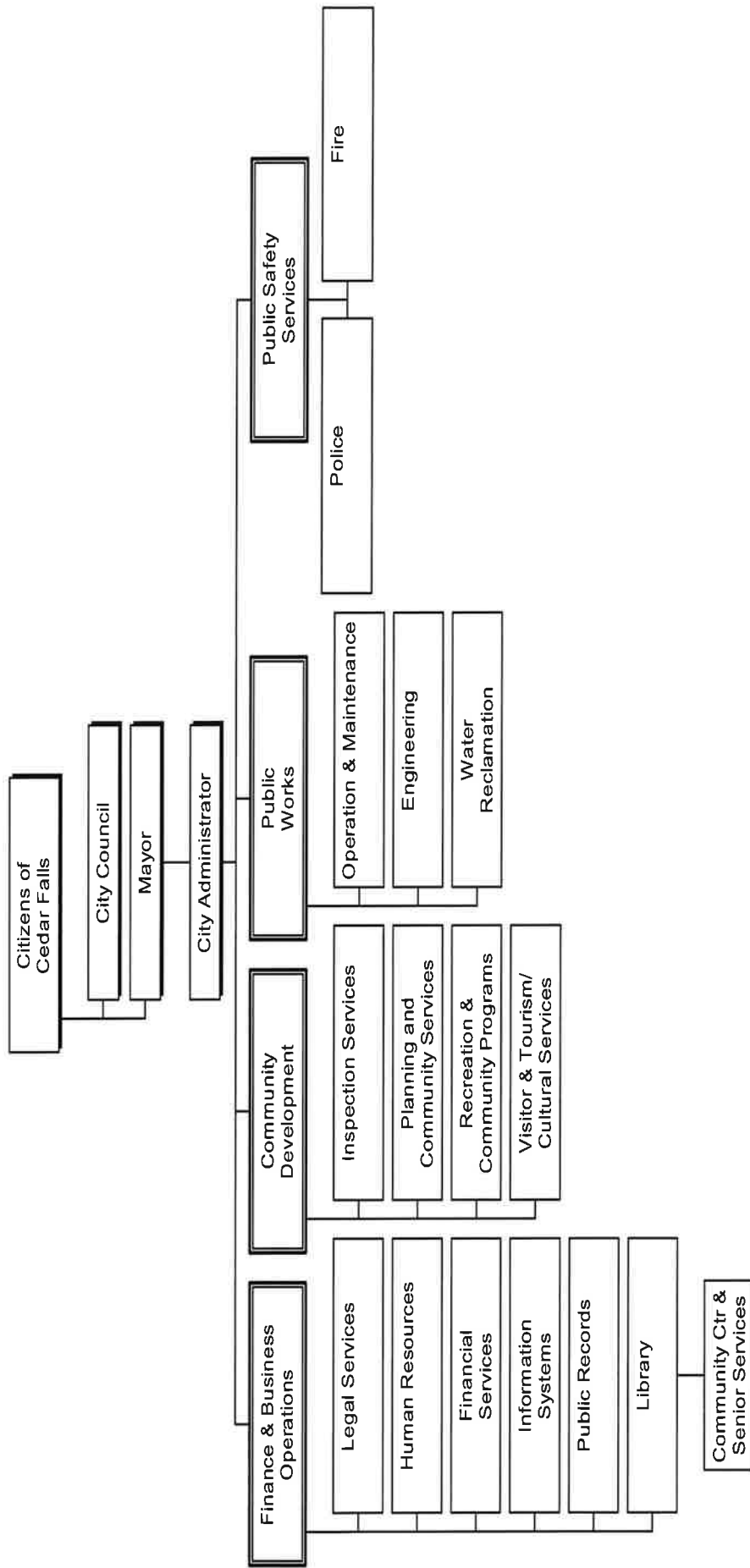
CITY OF CEDAR FALLS, IOWA

PRINCIPAL OFFICIALS

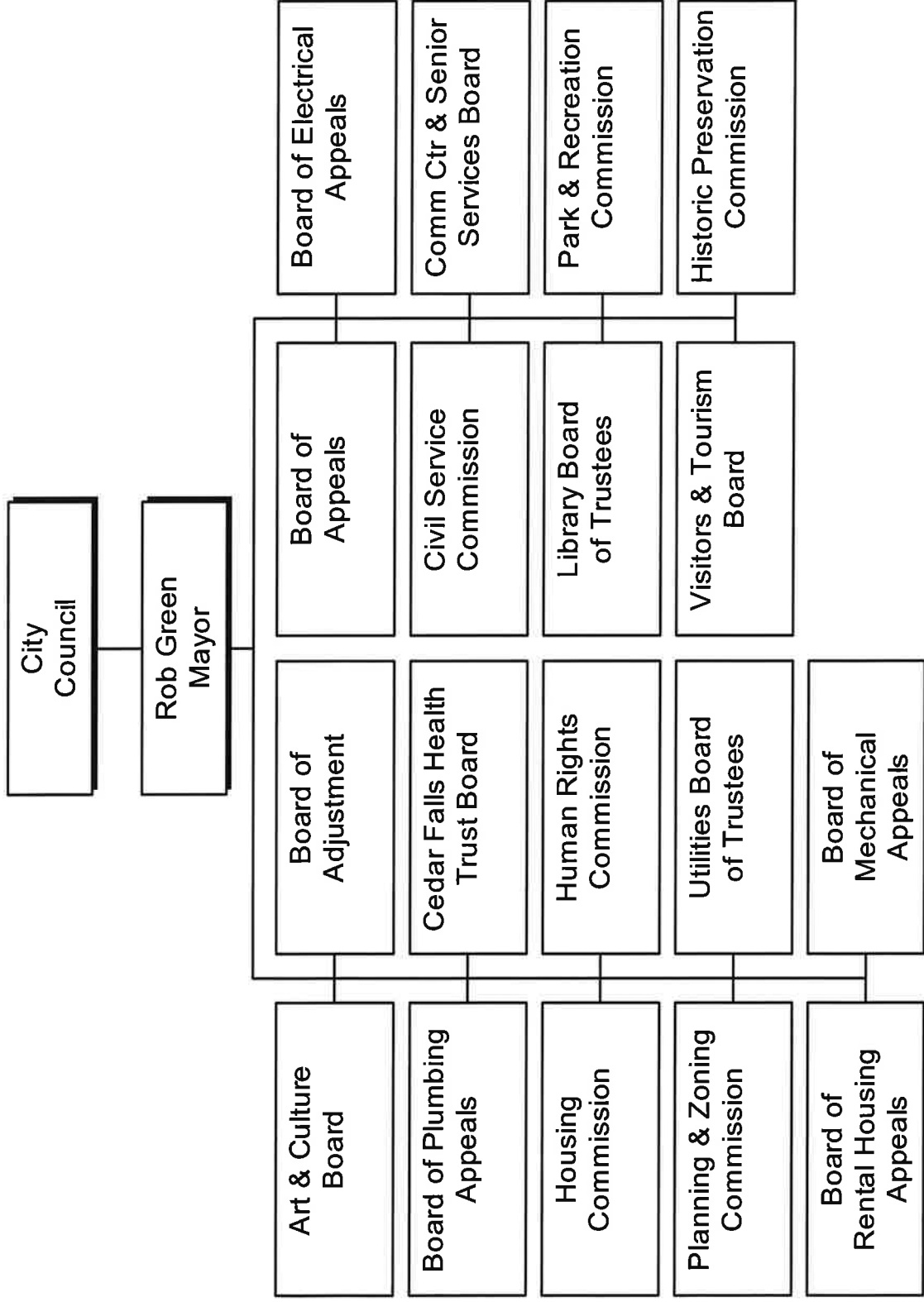
January 1, 2022

Title	Name
Mayor	Rob Green
Council Member – 1 st Ward	Gil Schultz
Council Member – 2 nd Ward	Susan DeBuhr
Council Member – 3 rd Ward	Daryl Kruse
Council Member – 4 th Ward	Simon Harding
Council Member – 5 th Ward	Dustin Ganfield
Council Member – At Large	Kelly Dunn
Council Member – At Large	Dave Sires
City Administrator	Ron Gaines
Finance & Business Operations Director	Jennifer Rodenbeck
Community Development Director	Stephanie Houk Sheetz
Public Works Director	Chase Schrage
Public Safety Services Director	Jeff Olson
Asst. Director of Public Safety /Fire Chief	John Bostwick
Asst. Director of Public Safety/Police Chief	Craig Berte
City Attorney	Kevin Rogers
Controller/City Treasurer	Lisa Roeding
Human Resources Manager	Bailey Schindel
City Clerk	Jacque Danielsen
Information Systems Manager	Julia Sorensen
Cedar Falls Public Library Director	Kelly Stern
Recreation & Community Programs Manager	Vacant
V&T/Cultural Programs Manager	Jennifer Pickar
Planning & Community Srv. Manager	Karen Howard
Inspection Services Manager	Jamie Castle
City Engineer	David Wicke
Water Reclamation Manager	Mike Nyman
O & M Parks Manager	Brian Heath
Cedar Falls Utilities General Manager	Steve Bernard

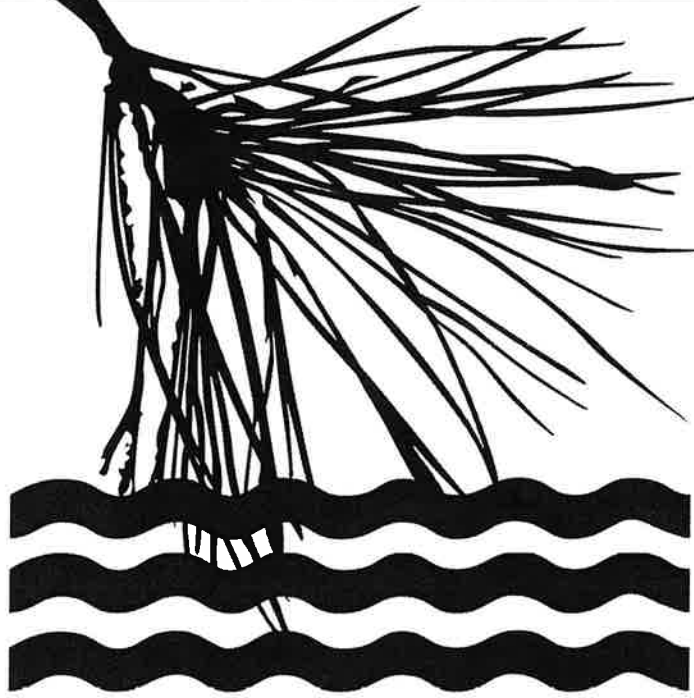
City of Cedar Falls, Iowa Organizational Chart



City of Cedar Falls, Iowa Boards and Commissions



C · E · D · A · R



F · A · L · L · S

Iowa